

## Schedule I - DRAFT

### Council Plan: Measures for Regeneration and Corporate Strategy

This schedule sets out the key priority actions and targets for each portfolio over the next three years across the Regeneration and Corporate Strategy portfolio to support a fairer future for all.

**Accountable Officer: Eleanor Kelly, Deputy Chief Executive**

	Lead Officer	Current performance	Targets			
			2011-12	2012-13	2013-14	
<b>1</b>	<b>Progressing major regeneration to benefit Southwark's communities</b>					
1a	Regenerating the Aylesbury estate and building the first new family homes  - Building the first homes and a resource centre on four sites, A - D, as part of phase 1a of the estate regeneration programme.	Sara Waller	Works on site A are now complete, the site is now in occupation	The Aylesbury Resource Centre to be open and operational from July 2011  £1.2 million income from first phase of the Aylesbury Estate Agree funding arrangements for Creation Trust by (month) 2011	Select partners for future sites	Complete remaining sites by end 2013
1b	Progressing the Elephant and Castle area regeneration	Jon Abbott	n/a	Secure the empty Heygate estate by erecting a security fence by January 2012  Agreement with St Modwen on Elephant and Castle shopping centre  Formation of a Regeneration Forum  Commence consultation on the master plan  Delivery of off site housing 198 completed in 2011/12  Completion of the Southern Junction infrastructure	Complete the second phase of the demolition of the Heygate estate by April 2012  Core Area (LL) – Planning application spring 2012 SPD – Spring 2012  Leisure centre planning application spring 2012  Planning application on Stead Street 2012/13	Planning approval for main scheme  Construction of leisure centre commences
1c	Rotherhithe/Canada Water	James Oates	n/a	Site A total units 165 (126 private, 39 affordable)  Shopping Centre Planning Application 2012/12 Plaza Completed Autumn 2011 Library Completed Autumn 2011 Proposals for Albion Street to be developed and strategy agreed 2011/12	Site A total units 220 (146 private, 74 affordable)	Site A total units 139 (82 private, 57 affordable)
1d	Bermondsey Spa	Jane Seymour	n/a	Start on site of phase 2 of Site G December 2011  Start on site of site C5. Demolition to start August 2011 and construction work to start March 2012	Additional 400 homes completed by March 2013  Completion of sale of 19 Spa Road October 2012	
<b>2</b>	<b>Planning and development</b>					
2a	Planning applications processed within the statutory time limit for major, minor and other developments	Simon Bevan, Gary Rice	Current performance is Major: 71% Minor: 71% Other: 77%	Major: 75% Minor: 75% Other: 75%	Major: 75% Minor: 75% Other: 75%	Major: 75% Minor: 75% Other: 75%

	Lead Officer	Current performance	Targets			
			2011-12	2012-13	2013-14	
2b	Enforcement activity To play our role as a statutory planning authority effectively, ensuring that breaches of planning regulations	Simon Bevan, Gary Rice	TBC: % resolved within 8 weeks	Improvement targets to be set	Minor: 75% Other: 75%	Improvement targets to be set
3	<b>Local area regeneration</b>					
3a	Revitalising the local retail economy by improving local shopping centres across the borough.	Alistair Huggett	Work is in progress on 12 shopping areas	12 shopping areas currently due to complete by the end of July 2012		
3b	Investing in smaller regeneration schemes that will make the borough a better place to live, work and visit	Simon Bevan, Julie Seymour	Public consultation has informed development of local Area Action Plans.	Canada Water Area Action Plan adopted by Council Febraury 2012		Council adopts Peckham and Nunhead Area Action plan June 2013
3c	Strengthening local area plans in Dulwich, London Bridge, Borough and Bankside and Camberwell through improved supplementary planning documents	Simon Bevan, Julie Seymour	n/a	Consultation on Dulwich SPD completed by December 2011 Adopt Dulwich SPD February 2012 March 2012 begin preparation on London Bridge Borough and Bankside SPD		Adoption of Camberwell action area SPD in January 2014
3d	Housing regeneration and renewal in east Peckham and Nunhead 2011/12	Karen O'Keeffe	n/a	Astbury and Colls Roads street renewal completed (153 homes);  Implementing solar heating, street lighting and tree planting improvements in renewal areas.		
3e	Bringing high quality, new homes to the Wooddene and Elmington sites	Maurice Soden	n/a	Wooddene – Enter into contract by March 2012 Elmington phase 2 – planning submission by February 2012 Elmington phase 3 – completion of Benhill Nature garden by December 2011 and developer selection approved by Cabinet by March 2012	Elmington phase 2, achieve planning consent and delivery Elmington phase 3, submit planning and delivery	Elmington phase 2 completion  Elmington phase 3 completion
3f	Regenerate the housing estates, that are most in need of investment.	Maurice Soden	n/a	Abbeyfield Estate - undertake option appraisal of Maydew House, including implications for Thaxted Court & Damory House and report back to Cabinet in October 2011	n/a	n/a
		Maurice Soden	n/a	Hawkstone Estate - undertake option appraisal of low rise blocks and report back to Cabinet in October 2011	n/a	n/a
		Maurice Soden	n/a	Four Squares Estate - undertake option appraisal and report back to Cabinet in October 2011	n/a	n/a
4	<b>Increase the housing supply</b>					
4a	Providing more affordable homes across the borough to improve access to housing locally	Maurice Soden / Julie Seymour		571 affordable homes for 2011/12	570	570
4b	Bringing additional homes to the borough by working with local developers and housing providers	Julie Seymour	1445 as at Dec 2010	1630 additional homes 2011/12		
5	<b>Economic Development</b>					
5a	<b>Employment &amp; skills:</b> improving access to work and training for residents. (Targets identified through commissioned contracts and projects)	Head of Economic Development and Strategic Partnerships		271 people into jobs, 258 jobs sustained for 13 weeks 365 jobs sustained for 26 weeks		

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			2011-12	2012-13	2013-14	
5b	Measuring the gap in the employment rate between Southwark performance and London/national average (Working age people on out of work benefits)	Head of Economic Development and Strategic Partnerships		Targets to be agreed	Targets to be agreed	Targets to be agreed
5c	People claiming out of work benefits in worst performing areas and neighbourhoods (and gap between Southwark & London)	Head of Economic Development and Strategic Partnerships		Targets to be agreed	Targets to be agreed	Targets to be agreed
5d	<b>Enterprise:</b> stimulating business start-ups & supporting business survival and growth through the recession	Head of Economic Development and Strategic Partnerships		(Subject to agreement of contracts) Indicative outputs for 2011/2012: 15 start-ups and 150 businesses receiving support.		
5e	Active Enterprise Count	Head of Economic Development and Strategic Partnerships		Active enterprise count in Southwark: baseline 13,240 businesses (first year of measurement)		
5f	<b>Camberwell Regeneration:</b> co-ordination of regeneration activity and service delivery to improve the town centre as a place to live, work and do business	Head of Economic Development and Strategic Partnerships		Implementation of library plans; establish cross-border arrangements with Lambeth; TfL-funded town centre scheme agreed;		
5g	<b>Maximising the benefit of major regeneration schemes</b> - to ensure economic development targets are clearly established; to identify resources to ensure delivery and agree delivery methods with developers. All agreements and developments to include targets for enterprise support and getting people into work	Head of Economic Development and Strategic Partnerships		<b>Elephant &amp; Castle</b> - completion of framework for delivery of economic expectations to be completed and agreed with Lendlease prior to planning application (as set out in PPA)		